2010 Military Health System Conference

Programs Supporting Healthy Lifestyles

DoD Alcohol and Tobacco Countermarketing Campaigns

Sharing Knowledge: Achieving Breakthrough Performance

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Countermarketing Overview



- Background
 - Motivated by 2005 Health Related Behaviors
 Survey findings
 - Complementary to TOBESAHOL demonstration efforts
- Tobacco & Alcohol Campaigns
 - Research basis
 - Campaign concepts
 - Deployment
 - Results
 - Next Steps

ASD(HA) Charter



- Reduce binge drinking and tobacco use in active duty junior enlisted
- Use slick "Madison Avenue" marketing approaches to appeal to the target audience
- Campaign concepts and materials to be based on formative research with the target audience – no preconceptions
- 5-year contracts awarded in Sep 2005:
 - Anti-tobacco to ICF Macro International
 - Anti-alcohol to Fleishman Hillard International

Formative Research



- Campaign concept development based on
 - Key informant interviews
 - Literature review
 - Focus groups in May 2006:
 - Fort Bragg
 - MCB Camp Lejeune
 - Nellis AFB
 - Naval Base San Diego
- Four additional waves of testing to develop and refine promotional materials



(HITTIBACCO) make everyone proud

www.ucanquit2.org

Anti-Tobacco Focus Group Findings



- Tobacco use is overestimated, perceived as normal, supported by military culture.
- Health messages, top-down messages are not effective: don't know and don't care.
- Low or mistaken understanding of negative performance effects
- Military themes and imagery not motivating.
- Web-based services are more appealing than telephone-based quitlines.

Theme and Messaging



- Pride in the uniform and influence on children are highly motivating.
 - People watch what you do.
 - Kids look up to you and want to be like you.
 - You can do it for yourself and for those who care about you.
- Loved ones will be even more proud.
 - Children, younger siblings want to be just like you and will imitate your behavior.
 - Wife/girlfriend will be pleased.
 - Parents will have another reason to be proud.

Prochaska and DiClemente's Stages of Change Model



| Stage of Change | Characteristics | Techniques |
|-------------------|--|--|
| Pre-contemplation | Not intending to take action in the foreseeable future (6 months) | Validate lack of readiness; encourage reevaluation of current behavior; personalize risk |
| Contemplation | Intending to change behavior within next 6 months | Encourage evaluation of pros and cons of change; identify and promote positive outcome expectations |
| Preparation | Intending to take action in the immediate future (30 days) | Identify and assist in overcoming obstacles; identify social support; encourage small, initial steps |
| Action | Made specific overt modifications within the past 6 months; working to prevent relapse | Focus on restructuring cues and social support; build self-efficacy; combat feelings of loss |
| Maintenance | Continued commitment to sustaining behavior | Plan for follow-up support; reinforce internal rewards; build coping skills |

Campaign Strategies



- Use appealing images and language the audience would use.
 - Not a health message
 - Not a top-down message
- Develop and promote a Web-based cessation tool as educational center-piece.
 - Messaging delivered via multiple social media applications
 - Private cessation counseling in instantmessaging environment

Special Emphasis





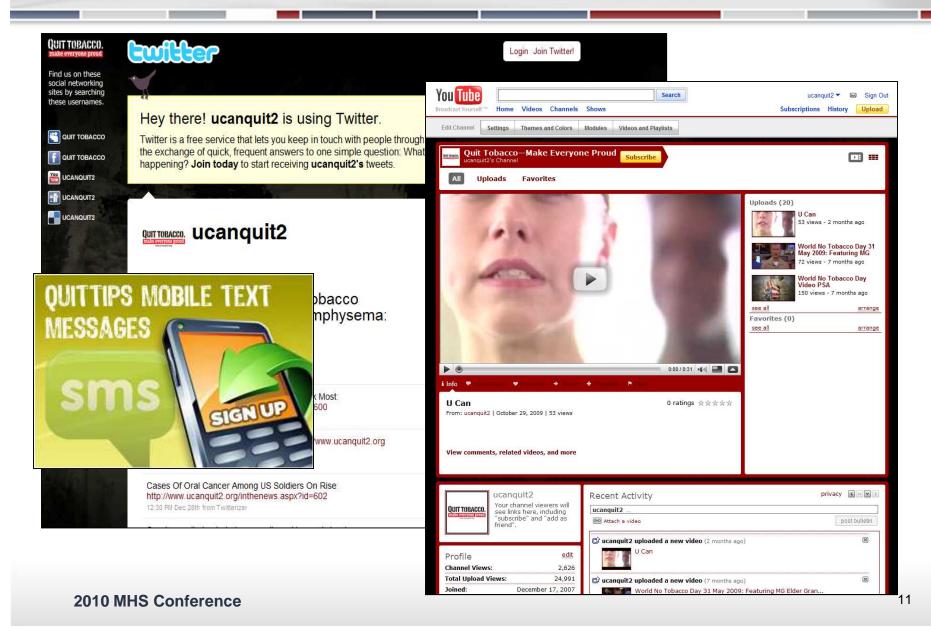




– Great American Spitout (GASpo), 18 Feb 2010

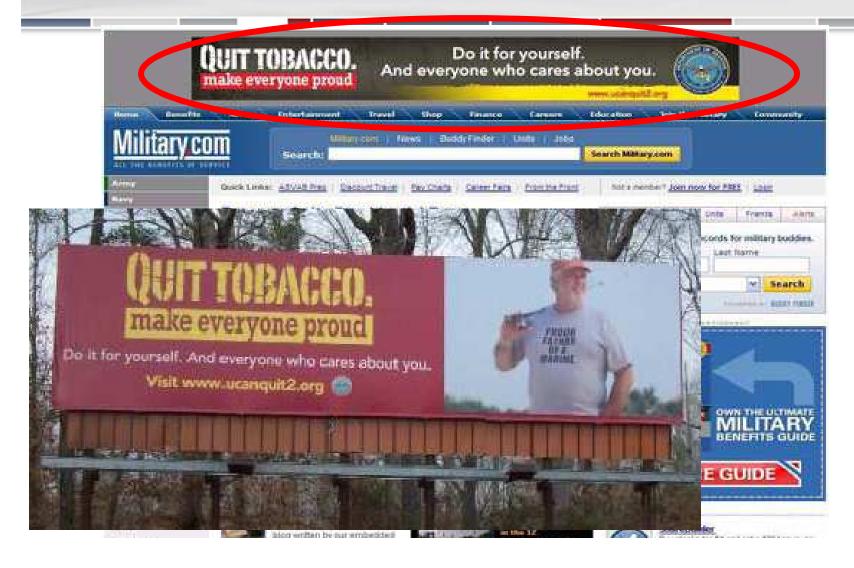
Social Media





Targeted Paid Advertising





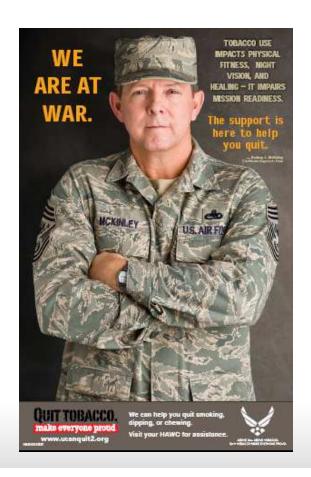
Air Force Partnership



Provided tailored package of campaign

materials to all HAWCs







Navy Partnership



- Working through NADAP and Navy Marine Corps Public Health Center, to reach key intermediaries with campaign materials/information
- Formalized agreement with NAVSTA Great Lakes to roll out campaign materials and create

fresh video content





Army Partnership



- Promoting services through the Ultimate Warrior section of the AKO portal
- Using existing Army media outreach and PR to disseminate PSA's and campaign messages
- Utilizing Army tobacco cessation facilitator lists to do outreach and promote QTMEP materials and services.
- Developing our new online program in accord with Army needs and evaluation/data collection criteria via USACHPPM

Marine Corps Partnership



- Working via Semper Fit and Single Marines to conduct additional formative research
- Campaign customization under guidance of SgtMajor Kent (HQMC's SEA) to better reach Marine audience

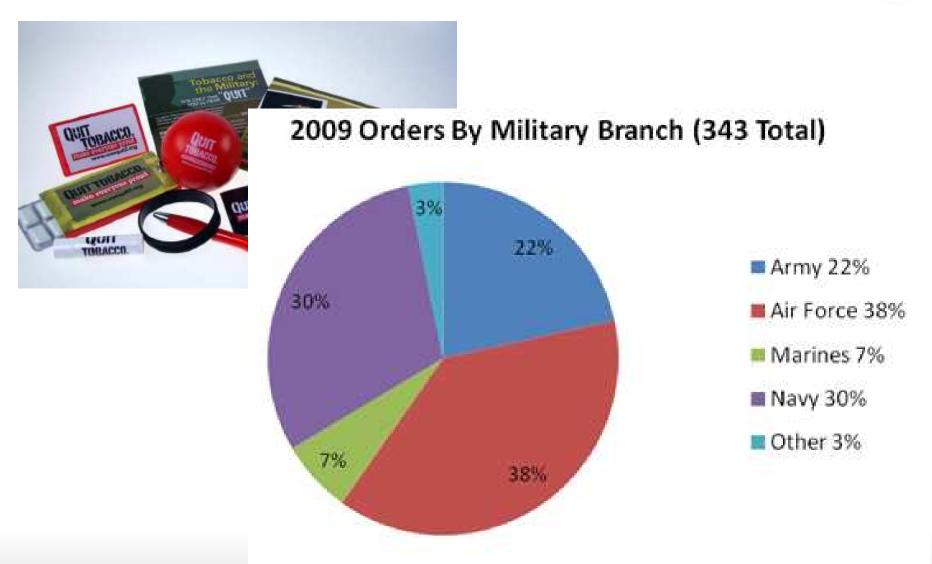


Campaign Reach









Tobacco Campaign Awards



- Horizon Interactive Award, Gold Level 2009
- Interactive Media Awards, Outstanding Achievement 2009
- Web Marketing Association, Outstanding Web 2009
- W3 Award, Silver-level 2009 & 2007
- Aesculapius Award of Excellence, 2009
- Web Health Award, Silver Level, 2009
- NAGC Gold Screen Award of Excellence, 2008
- Spring Omni Award, Silver-level 2008
- Webby Awards Official Honoree, 2008
- eHealthcare Web Awards Best Overall, Platinum 2008

Alcohol Campaign





Anti-Alcohol Focus Group Findings



- Audience over estimates usage and perceives that culture endorses partying/drinking
- Not concerned about long-term effects
 - Career impacts / health facts not meaningful
- Top down delivery not likely to be effective
- An abstinence campaign = laughable
 But . . .
- Social consequences likely to resonate: Loss of control, embarrassment among peers
- Humor attracts and resonates strongly duh!

Campaign Roll Out



- Dec '06: Pensacola, Bragg, Pope, Lejeune
- Follow-on focus groups at pilot installations
 - Confirmed messaging and vehicles resonated
 - POC feedback about best practices

Developed "turn key" campaign

tool kit and calendar

- Materials
 - Playing cards
 - Posters
 - Cartoons
 - Post cards
 - Radio and video PSAs



Campaign Rollout



- Community theater PSAs prior to R-rated shows
- Sponsored Internet Center promotions
- Facebook advertising on military networks
- Radio PSA campaign to military markets
- Geo-targeted advertising





Video PSAs



 Armed Forces Radio and Television Services airing PSAs pro bono

 Airing worldwide on AFN XTRA (18-24 year old audience), 29 times a week

- July 2009 - Sept 1, 2010

 Provide new video PSA DVDs to installations to air on command channels

Featured on www.ThatGuy.com

Coming Web Site Enhancements



- Viral Content
 - Humorous ringtones with *That Guy* messaging
 - Ability to create and send e-Cards to friends

- Facebook advertising
 - Strong presence of the target of the targe
 - Ability to create "apps" through which target audience can interact, such as existing *That Guy* quiz from Web site

Team Site Visits



- Completed: Norfolk, Great Lakes, Randolph, Lejeune, Ft Campbell, Ft Hood, Ft Riley, USAG Korea, Osan
- Pending: Okinawa, Ft Knox, Ft Sill,
 Sheppard Twentynine Palms, Pendleton,
 Charleston

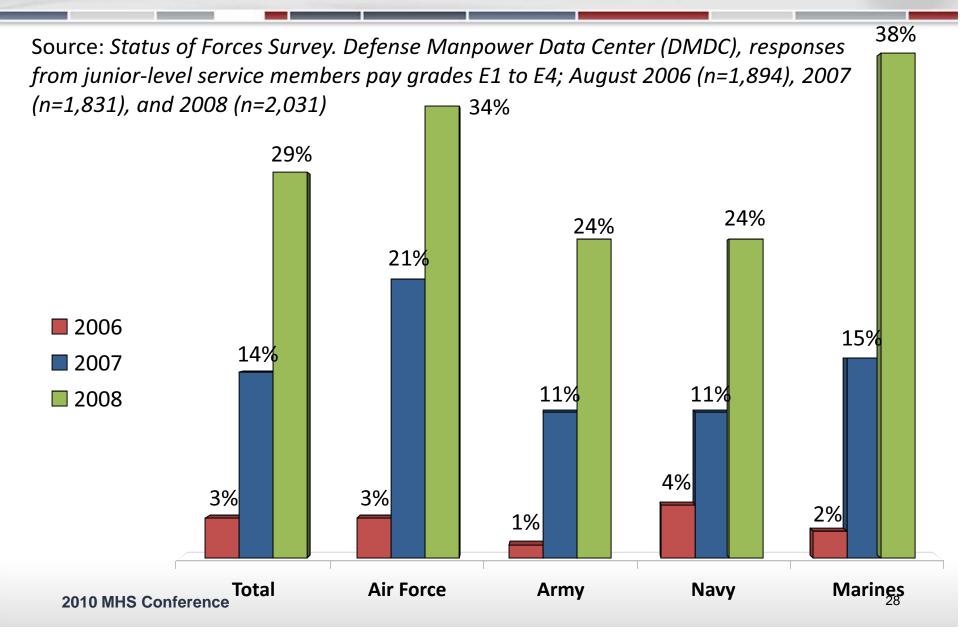
Comedy Tour



- Tie-in with established Comics on Duty comedy tour as co-sponsor (with Army FMWR, Navy Entertainment and AT&T)
 - Tour visits 100 markets to reach all branches of services with minimum of two shows/market
 - 3-4 comedians per show incorporating *That Guy* jokes and messaging
 - Promotional materials pre- and during show with *That Guy* branding
 - Runs Jan Oct 2010

Campaign Awareness





Attitudes Are in the Right Direction





Source: Status of Forces Survey. Defense Manpower Data Center (DMDC), responses from junior-level service members pay grades E1 to E4; August 2006 (n=1,894), 2007 (n=1,831), and 2008 (n=2,031)

2008 Health Related Behaviors Survey Results



- Among 17 to 24, E1-E3 binge drinking dropped from 51% in 2005 to 46% in 2008 (four branches – not Coast Guard)
- Binge drinking decreased among juniorenlisted men, 17 - 20
 - 39% versus 45% in 2005 (all branches)

2008 Health Related Behaviors Survey Binge Drinking Results



- Installations with versus without significant campaign engagement:
 - 36% at active versus 56% at inactive (Army)*
 - 35% at active versus 45% at inactive (Air Force)*
 - 45% at active versus 49% at inactive (Navy)
 - Marine Corps sample size too small to be included
- Combined Army, Air Force, Navy rate for 17 to 24 year olds, E1-E3, the binge drinking rate is:
 - 38% among all treated installations versus 49% for all control
 - * Significantly different at 99% level

Alcohol Campaign Awards



- Step Best of the Web 2007
- Webby 2007 Judges Award Health category
- Web Marketing Awards 2007 Military Outstanding Website
- FlashForward 2007 Finalist Instructional Category
- Silver Anvil Award of Excellence for Internal Communications
- Bronze Anvil Award of Commendation for Television PSA
- Silver SABRE, Government Agencies Category
- Best Promotional Campaign, National Association of Government Communicators
- Bronze Anvil, Research and Evaluation
- Communicators Awards of Excellence (3), International Academy of Visual Arts - Visual Appeal, Gaming & Animation